# **Mekonomen Group**

# **Interim report January - June 2017**

28 July 2017

## Stable development in the quarter

## 1 April - 30 June 2017

- Revenue increased 1 per cent to SEK 1,584 M (1,573). Adjusted for currency effects and calculated on the comparable number of workdays, revenue increased 5 per cent. Sales in comparable units were unchanged.
- EBITA increased to SEK 203 M (189) and the EBITA margin increased to 13 per cent (12).
- EBIT rose to SEK 174 M (161) and the EBIT margin rose to 11 per cent (10).
- The gross margin improved to 54.5 per cent (53.6).
- Earnings per share, before and after dilution, increased to SEK 3.22 (3.02).
- Cash flow from operating activities amounted to SEK 134 M (228).
- Net debt at the end of the period amounted to SEK 1,615 M (1,684), compared with SEK 1,437 M at year end.
- Refinancing agreement of SEK 1,650 M, SEK 1,050 M with 5 years' maturity and SEK 600 M with 4.4 years' maturity, has been signed during the second quarter.
- Åsa Källenius has been recruited as new CFO with effect from 15 August.

SUMMARY OF THE GROUP'S EARNINGS								
TREND	Apr - Jun	Apr - Jun			Jan - Jun		12 months	Full-year
SEK M	2017	2016	Chg, %	2017	2016	Chg, %	Jul - Jun	2016
Revenue	1 584	1 573	1	3 102	2 997	4	6 042	5 937
Operating profit before								
amortisation and impairment of								
intangible fixed assets (EBITA)	203	189	8	358	337	6	615	594
EBIT	174	161	8	299	282	6	499	481
Profit after financial items	156	152	3	269	262	3	453	446
Profit after tax	118	112	6	204	194	5	352	342
Earnings per share, SEK	3,22	3,02	7	5,55	5,29	5	9,58	9,32
EBITA margin, %	13	12		12	11		10	10
EBIT margin, %	11	10		10	9		8	8

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#### CEO's comments:

# Stable development in the quarter

The second quarter has been characterised by stable sales, in line with the market development. Sales increased by 1 per cent compared to the second quarter last year. Sales growth, adjusted for number of workdays and currency effects, increased by 5 per cent in the quarter. EBIT improved to SEK 174 (161) M in the second quarter and cash flow from operating activities amounted to SEK 134 (228) M.

Sales to our affiliated workshops increased by 2 per cent in the quarter, negatively affected by less number of workdays compared to the same prior year period. Sales of spare parts under our own brand ProMeister had a good development during the quarter.

Due to Norway's ongoing transition to digital radio network, our sales of accessories in Norway were affected by increased sales of DAB products in the quarter, but with a negative impact on the gross margin. We expect continued good sales of these products for the remainder of 2017.

In the quarter, we have seen a recovery of the gross margin mainly affected by a more stable development in Mekonomen Sweden and decreased pressure on gross margin in our Norwegian businesses. The increasing share of sales to affiliated workshops and large customers, as well as increased sales of accessories, continued to affect the gross margin negatively in the quarter.

MECA and Sørensen og Balchen had a stable development in the quarter and the segments delivered sales growth and improved EBIT compared to same period last year. Mekonomen Norway presented a good growth in the quarter, but with a lower EBIT.

The sales development in Mekonomen Sweden was stabilised during the second quarter and the profitability was improved compared to the weak prior year period. Although the development was in the right direction, the work to gaining back market shares in Mekonomen Sweden is still a challenge and one of our main focus forward. The cost and efficiency program is progressing according to plan and contributed positively to the profitability in the quarter.

## Market outlook

We estimate that the market was stable during the second quarter. For the full year we see potential for an increasing overall market, primarily affected by a strong sales of new cars in recent years and a growing car park in our main markets Sweden and Norway. For Mekonomen Group, the potential for a stronger market is primarily linked to an increased car park for cars three years and older.

## Focus on profitable growth

The project to streamline the central warehouse structure in Sweden to one common central warehouse for MECA and Mekonomen is proceeding according to plan. The base slab has been cast for the extension of the building and will harden during the summer. Currently, our future picking stations and decanting stations are being completed in an adjacent area in the existing building. Also, the project for our new digital spare parts catalogue is proceeding according to plan and we plan to start the launch of this catalogue during 2017.

Our primary focus forward is still to drive profitable sales growth in all our segments. To assure for the future and to strengthen our position in the market, the focus is also on improving and broadening the offer to our affiliated workshops. A major challenge for the industry is the shortage of automotive engineers, a term that is more in time than the term mechanics. More cars running longer distances and fewer present workshops, have led Mekonomen Group to immediately recruit 100 new employees to our workshops. In order to facilitate for our workshops, we have also started to offer them support for recruitment.

Pehr Oscarson President and CEO

#### MEKONOMEN GROUP IN BRIEF

Mekonomen Group makes car life easier and more affordable for our customers. We offer a broad and simpler accessible range of affordable and innovative solutions and products for consumers and companies. We consist of the leading car service chains in the Nordic region with a proprietary wholesale operations, about 340 stores and more than 2,000 affiliated workshops operating under the Group's brands.

#### **Business concept**

Mekonomen Group's business concept is to offer consumers and companies solutions for a simpler and more affordable car life by using clear and innovative concepts, high quality and an efficient logistics chain.

#### **Busines flow**

Approximately 160 suppliers account for 75 per cent of the supply of goods. Mekonomen Group's three brands MECA, Mekonomen and BilXtra are responsible for their own wholesale operations. Through our stores, we sell and deliver spare parts and accessories to our affiliated workshops as well as other B2B customers and consumers.



#### **GROUP REVENUE**

GROCI REVERICE								
TOTAL REVENUE		Apr - Jun			Jan - Jun		12 months	Full-year
DISTRIBUTION, SEK M	2017	2016	Chg, %	2017	2016	Chg, %	Jul - Jun	2016
Net sales, external, per segment								
MECA	543	534	2	1 094	1 034	6	2 099	2 039
Mekonomen Sweden	498	503	-1	932	965	-3	1 858	1 891
Mekonomen Norway	228	223	2	446	417	7	864	836
Sørensen og Balchen	211	192	10	425	364	17	786	725
Other segments	71	85	-16	138	148	-7	285	295
Total net sales, Group	1 552	1 537	1	3 034	2 928	4	5 892	5 786
Other operating revenue	31	37	-14	68	69	-2	150	151
GROUP REVENUE	1 584	1 573	1	3 102	2 997	4	6 042	5 937

GROWTH PER CENT	1	MECA	Mekonomen Sweden		Mekonomen Norway			rensen Balchen	Group		
2017	Q2	Jan - Jun	Q2	Jan - Jun	Q2	Jan - Jun	Q2	Jan - Jun	Q2	Jan - Jun	
Underlying increase	5,5	3,0	4,1	-3,4	5,5	0,8	13,9	10,1	4,8	0,9	
Currency effects	1,8	2,8	0,0	0,0	3,8	6,0	4,1	6,6	1,6	2,6	
Effect, workdays	-5,6	0,0	-5,0	0,0	-7,0	0,0	-7,6	0,0	-5,8	0,0	
Nominal increase	1,7	5,8	-1,0	-3,4	2,2	6,8	10,4	16,7	0,7	3,5	

SALES IN COMPARABLE UNITS	Gro	oup
- growth compared with the same period previous year PER CENT	Second quarter 2017	Jan - Jun 2017
Sales growth in comparable units	-0,4	1,9

## 1 April - 30 June 2017

Revenue rose 1 per cent to SEK 1,584 M (1,573). Adjusted for positive currency effects of SEK 26 M, revenue decreased 1 per cent. During the quarter, the number of workdays was three days less in Sweden and Finland, and four days less in Norway, compared with year-earlier period, due to Easter occured during the first quarter last year and during second quarter this year. Calculated on comparable workdays and adjusted for currency effects, revenue rose 5 per cent. Sales in comparable units were unchanged.

#### 1 January - 30 June 2017

Revenue increased 4 per cent to SEK 3,102 M (2,997). Adjusted for positive currency effects of SEK 78 M, revenue rose 1 per cent. The number of workdays was unchanged in Sweden, Norway and Finland during the six-month period compared with last year. Calculated on comparable workdays and adjusted for currency effects, revenue improved 1 per cent. Sales in comparable units rose 2 per cent.

#### **GROUP PERFORMANCE**

#### 1 April - 30 June 2017

Operating profit before amortisation and impairment of intangible fixed assets, EBITA EBITA increased to SEK 203 M (189) and the EBITA margin rose to 13 per cent (12). In the comparative period, the second quarter 2016, MECA's export business to Denmark had a negative impact of SEK 4 M on EBITA. In addition, non-recurring effects of SEK 9 M had a negative effect on EBITA in the comparative period of which SEK 7 M affected the gross margin negatively. Currency effects in the balance sheet had a negative impact of SEK 5 M (neg: 1) on EBITA.

## Operating profit, EBIT

EBIT rose to SEK 174 M (161) and EBIT margin increased to 11 per cent (10). In the comparative period, the second quarter 2016, MECA's export business to Denmark had a negative effect on EBIT of SEK 4 M. In addition, non-recurring effects of SEK 9 M had a negative effect on EBIT in the comparative period of which SEK 7 M affected the gross margin negatively. Currency effects in the balance sheet had a negative impact of SEK 5 M (neg: 1) on EBIT in the quarter.

## Other earnings

Profit after financial items increased to SEK 156 M (152). Net interest expense amounted to SEK 6 M (expense: 6) and other financial items to an expense of SEK 12 M (expense: 3). Costs affecting comparability of SEK 4 M (0) related to refinancing of existing loans had a negative impact on other financial items. Profit after tax rose to SEK 118 M (112). In Norway, corporate tax was reduced from 25 per cent to 24 per cent as of 2017, which had a positive impact of SEK 1 M on the tax expense. Earnings per share, before and after dilution, increased to SEK 3.22 (3.02).

## 1 January - 30 June 2017

Operating profit before amortisation and impairment of intangible fixed assets, EBITA EBITA improved to SEK 358 M (337) and EBITA margin rose to 12 per cent (11). In the comparative period, the first six-month period 2016, MECA's export business to Denmark had a negative impact of SEK 9 M on EBITA. EBITA was also negatively affected by non-recurring effects of SEK 9 M in the comparative period. Currency effects in the balance sheet had a negative effect of SEK 2 M (neg: 3) on EBITA.

#### Operating profit, EBIT

EBIT increased to SEK 299 M (282) and EBIT margin rose to 10 per cent (9). In the comparative period, the first six-month period 2016, MECA's export business to Denmark had a negative effect on EBIT of SEK 9 M. EBIT was also negatively affected by non-recurring effects of SEK 9 M in the comparative period. Currency effects in the balance sheet had a negative impact of SEK 2 M (neg: 3) on EBIT.

### Other earnings

Profit after financial items improved to SEK 269 M (262). Net interest expenses amounted to SEK 12 M (expense: 13) and other financial items to an expense of SEK 19 M (expense: 8). Other financial items were negatively affected by items affecting comparability of SEK 4 M (neg: 1). Profit after tax rose to SEK 204 M (194). In Norway, corporate tax was reduced from 25 per cent to 24 per cent as of 2017, which had a positive impact of SEK 2 M on the tax expense. Earnings per share, before and after dilution, rose to SEK 5.55 (5.29).

#### FINANCIAL POSITION AND CASH FLOW

Cash flow from operating activities amounted to SEK 134 M (228) for the second quarter and to SEK 172 M (258) for the six-month period. Tax paid amounted to SEK 74 M (40) for the second quarter and SEK 153 M (119) for the six-month period. Cash and cash equivalents amounted to SEK 268 M (317) compared with SEK 291 M at year-end. The equity/assets ratio was 41 per cent (39). Long term interest-bearing liabilities was SEK 1,526 M (1,407) compared with SEK 1,338 M at year-end. Current interest-bearing liabilities amounted to SEK 369 M (608), compared with SEK 404 M at year-end. The borrowing capacity has been expanded with SEK 258 M since year-end.

Net debt amounted to SEK 1,615 M (1,684) compared with SEK 1,437 M at year-end, which represents an increase of SEK 178 M since year-end. The increase in net debt was largely attributable to dividends of SEK 258 M, of which SEK 251 M were dividends to the Parent Company's shareholders, which were paid during the second quarter, and the effect of repayments, investments and acquisitions and a positive operating cash flow. During the quarter, loans were amortised by SEK 34 M and by SEK 68 M during the six-month period. In addition, the loans have been renegotiated during the second quarter with one loan of SEK 600 M with 4.4 years' maturity and one loan of SEK 1,050 M with 5-years' maturity.

#### **INVESTMENTS**

During the second quarter, investments in fixed assets amounted to SEK 28 M (28) and to SEK 55 M (48) in the six-month period. Depreciation and impairment of tangible fixed assets amounted to SEK 15 M (15) for the second quarter and to SEK 30 M (29) MSEK for the six-month period.

During the second quarter, company and business acquisitions amounted to SEK 8 M (21) and to SEK 43 M (27) in the six-month period, of which SEK 2 M (12) pertained to estimated supplementary purchase consideration for the second quarter and SEK 12 M (12) for the six-month period. During the quarter supplementary purchase considerations have also been paid out by SEK 0 M (0) and by SEK 3 M (0) in the six-month period. Acquired assets totalled SEK 11 M (3) and assumed liabilities to SEK 0 M (0) for the six-month period. In addition to goodwill, which amounted to SEK 13 M (5), intangible surplus values of SEK 20 M (19) were identified related to customer relations. Deferred tax liabilities attributable to acquired intangible fixed assets amounted to SEK 0 M (0). Acquired minority shares amounted to SEK 3 M (0) for the second quarter and to SEK 6 M (3) for the six-month period. No minority shares have been divested during the six-month period. Divested business amounted to SEK 0 M (0) in the second quarter and in the six-month period.

## **ACQUISITIONS AND START-UPS**

#### Second quarter

Mekonomen Sweden acquired minority shares in one store and Mekonomen Norway acquired minority shares in one store and in one workshop, all for a minor amount. MECA acquired one store in Trelleborg, Sweden. Mekonomen Sweden started up one store in Karlstad, Sweden and Sørensen og Balchen started up one store in Bø, Norway.

#### Earlier in the year

Mekonomen Sweden acquired minority shares in two stores and Sørensen og Balchen acquired minority shares in one workshop, all for a minor amount. Mekonomen Norway acquired two partnership stores in Mosjön and Mo i Rana, respectively and a workshop in Halden, Norway. MECA acquired two stores, one in Västervik and one in Visby, Sweden. MECA also acquired operations of heavy workshop equipments in the eastern Norway. Meko Service Nordic acquired two workshops in Malmö, Sweden.

#### Number of stores and workshops

At the end of the period, the total number of stores in the chains was 344 (343), of which 265 (262) where proprietary stores. The number of affiliated workshops totalled 2,018 (2,137). See the distribution in the table on page 16.

#### **EMPLOYEES**

At the end of the period, the number of employees was 2,255 (2,366) and average number of employees during the period was 2,252 (2,314). See the distribution in the table on page 17.

#### PERFORMANCE BY SEGMENT

#### **MECA SEGMENT**

MECA	Apr - Jun	Apr - Jun		Jan - Jun	Jan - Jun		12 months	Full-year
SEK M	2017	2016	Chg, %	2017	2016	Chg, %	Jul - Jun	2016
Net sales, external	543	534	2	1 094	1 034	6	2 099	2 039
Operating profit before								
amortisation and impairment of								
intangible fixed assets (EBITA)	90	85	6	167	148	13	236	217
EBIT	87	82	5	159	142	12	222	205
EBITA margin, %	17	16		15	14		11	10
EBIT margin, %	16	15		14	14		10	10
Number of stores/of which proprietary				86 / 76	85 / 75			85 / 75
Number of Mekonomen Service Centres				-	95			-
Number of MekoPartner				-	32			-
Number of MECA Car Service				703	689			711

The MECA segment mainly includes wholesale and store operations in Sweden and Norway, as well as fleet operations in Sweden. MECA also operates the segments heavy vehicles, ProMeister Solutions and Preqas (renamed from Opus Equipment as of 1 July, 2017), which operate for the entire Mekonomen Group.

Increase of sales to MECA Car Service workshops and sales growth in Preqas have been key factors behind MECA's sales growth during the quarter, compared to the second quarter last year. Also an increase in sales of DAB products in Norway and currency effects had a positive effect on sales in the quarter. The improved gross margin in the first quarter has continued in the second quarter.

In the comparative periods, the second quarter and the six-month period 2016, MECA's export business to Denmark had a negative effect on EBIT of SEK 4 M and SEK 9 M, respectively.

The currency effect on net sales against the NOK was a positive SEK 10 M in the quarter and positive SEK 28 M in the six-month period. The number of workdays was three less in Sweden and four less in Norway compared to the second quarter last year and unchanged in the six-month period. Underlying net sales rose 5 per cent in the second quarter and rose 3 per cent in the six-month period. MECA's EBIT increased to SEK 87 M (82) for the second quarter and the EBIT margin rose to 16 per cent (15).

## MEKONOMEN SWEDEN SEGMENT

MEKONOMEN SWEDEN	Apr - Jun	Apr - Jun		Jan - Jun	Jan - Jun		12 months	Full-year
SEK M	2017	2016	Chg, %	2017	2016	Chg, %		2016
Net sales, external	498	503	-1	932	965	-3	1 858	1 891
Operating profit before amortisation and impairment of								
intangible fixed assets (EBITA)	56	40	41	97	93	4	194	190
EBIT	56	39	42	95	91	4	191	187
EBITA margin, %	11	8		10	9		10	10
EBIT margin, %	11	8		10	9		10	10
Number of stores/of which proprietary				133 / 113	134 / 114			132 / 112
Number of Mekonomen Service Centres				421	438			427
Number of MekoPartner				133	124			127

From 1 January 2017 Marinshopen is included in Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated. Marinshopen's net sales amounted to SEK 12 M in the second quarter 2016 and to SEK 15 M in the six-month period 2016. EBIT amounted to SEK 1 M in the second quarter 2016 and to SEK -1 M in the six-month period 2016. For the full year 2016 the net sales totalled SEK 29 M and EBIT was SEK -1 M.

The Mekonomen Sweden segment mainly includes wholesale, store and fleet operations in Sweden.

The sales development was stabilised and the gross margin improved in the second quarter, compared to the weak prior year period. The cost and efficiency program continues according to plan and has contributed to increased profitability in the quarter.

In the comparative period, the second quarter 2016, non-recurring effects of SEK 9 M had a negative effect on EBIT, of which SEK 7 M affected the gross margin negatively.

The number of workdays was three less in Sweden compared to the second quarter last year and unchanged for the six-month period. Underlying net sales rose 4 per cent in the second quarter and decreased 3 per cent in the six-month period. EBIT improved to SEK 56 M (39) for the second quarter and the EBIT margin increased to 11 per cent (8).

#### MEKONOMEN NORWAY SEGMENT

MEKONOMEN NORWAY	Apr - Jun	Apr - Jun		Jan - Jun	Jan - Jun		12 months	Full-year
SEK M	2017	2016	Chg, %	2017	2016	Chg, %		2016
Net sales, external	228	223	2	446	417	7	864	836
Operating profit before amortisation and impairment of								
intangible fixed assets (EBITA)	33	42	-21	60	69	-13	123	132
EBIT	33	42	-21	60	69	-13	123	132
EBITA margin, %	14	18		13	16		14	15
EBIT margin, %	14	18		13	16		14	15
Number of stores/of which proprietary				45 / 34	45 / 32			45 / 32
Number of Mekonomen Service Centres				329	351			339
Number of MekoPartner				95	94			93

The Mekonomen Norway segment mainly includes store and fleet operations in Norway.

The key drivers of Mekonomen Norway's growth during the quarter were sales of DAB products and sales growth to affiliated workshops. Gross margin was lower compared to the second quarter last year, but higher compared to the first quarter. Sales growth in DAB products, with lower margins, was balanced up by relief in the gross margin pressure in the second quarter.

The currency effect on net sales against the NOK was a positive SEK 9 M in the second quarter and a positive SEK 25 M in the six-month period. The number of workdays was four less in Norway compared to the second quarter last year and unchanged in the six-month period. Underlying net sales rose 5 per cent in the second quarter and increased 1 per cent in the six-month period. EBIT amounted to SEK 33 M (42) for the second quarter and the EBIT margin amounted to 14 per cent (18).

## SØRENSEN OG BALCHEN SEGMENT

SØRENSEN OG BALCHEN	Apr - Jun	Apr - Jun		Jan - Jun	Jan - Jun		12 months	Full-year
SEK M	2017	2016	Chg, %	2017	2016	Chg, %	Jul - Jun	2016
Net sales, external	211	192	10	425	364	17	786	725
Operating profit before amortisation and impairment of	39	36	0	67	59	13	125	117
intangible fixed assets (EBITA)			9	-		13		
EBIT	39	36	9	67	59	13	124	117
EBITA margin, %	18	18		15	16		16	16
EBIT margin, %	18	18		15	16		15	16
Number of stores/of which proprietary				73 / 38	71 / 36			72 / 37
Number of BilXtra				261	252			255

The Sørensen og Balchen segment mainly includes wholesale and store operations in Norway.

In the quarter, Sørensen og Balchen reported a favourable trend in sales of accessories, primarily sales in DAB products. Sørensen og Balchen has had a good cost control.

The currency effect on net sales against NOK was a positive SEK 8 M in the second quarter and a positive SEK 24 M in the six-month period. The number of workdays was four less in Norway compared to the second quarter last year and unchanged in the six-month period. Underlying net sales improved 14 per cent in the second quarter and rose 10 per cent in the six-month period. EBIT increased to SEK 39 M (36) for the second quarter and the EBIT margin amounted to 18 per cent (18).

#### SALES GROWTH PER CUSTOMER GROUP

GROWTH PER C			April - June 2017 us year		Já	anuary - June 20	)17	
PER CENT	Affiliated	Consumers	Other	Partner	Affiliated	Consumers	Other	Partner
	workshops		B2B customers	stores	workshops		B2B customers	stores
Nominal growth	2,1	-1,3	-0,6	-4,5	5,6	-1,6	4,0	-2,1
Currency adjusted								
growth	0,6	-2,9	-1,9	-6,7	3,2	-3,8	1,5	-5,2

## NUMBER OF WORKDAYS PER QUARTER AND COUNTRY

Mekonomen has no actual seasonal effects in its operations. However, the number of workdays affects sales and profits.

WORKDAYS		Q1			Q2			Q3			Q4			Full-year	
BY COUNTRY	2017	2016	2015	2017	2016	2015	2017	2016	2015	2017	2016	2015	2017	2016	2015
Sweden	64	61	62	59	62	60	65	66	66	63	64	63	251	253	251
Norway	65	61	63	58	62	59	65	66	66	63	64	63	251	253	251
Finland	64	61	62	60	63	60	65	66	66	62	63	63	251	253	251

#### SIGNIFICANT RISKS AND UNCERTAINTIES

The company conducted a review and assessment of operating and financial risks and uncertainties in accordance with the 2016 Annual Report and found that no significant risks have occurred since then. For the effect of exchange-rate fluctuations on profit before tax, refer to page 36 of the 2016 Annual Report. For a full presentation of the risks affecting the Group, refer to the 2016 Annual Report.

## PARENT COMPANY, "OTHER SEGMENTS" AND "OTHER ITEMS"

The Parent Company's operations mainly comprise Group Management and finance management. The Parent Company's earnings after net financial items were negative SEK 18 M (neg: 10) for the second quarter and negative SEK 27 M (neg: 22) for the six-month period, excluding share of dividend from subsidiaries of SEK 315 M (47) for the six-month period. The average number of employees was 5 (6). During the second quarter, Mekonomen AB sold goods and services to Group companies for a total of SEK 11 M (9) and for SEK 22 M (18) in the six-month period.

"Other segments" includes business operations and operating segments that are not reported separately. These include Mekonomen's wholesale and store operations in Finland, Mekonomen's store operations in Iceland, Meko Service Nordic with the BilLivet and Speedy workshop operations, the services Mekonomen car share and Mekonomen car leasing, our joint venture in Poland (InterMeko Europa), Lasingoo Norway and Group-wide functions that also include Mekonomen AB (publ). As of 1 January 2017 Marinshopen is included in the Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated. The affiliated company Automotive Web Solutions AB was divested during the second quarter. The units reported in "Other segments" do not reach quantitative limits for separate reporting, and the benefits of reporting them as own segments are considered limited for the financial reports' users. EBIT for "Other segments" amounted to negative SEK 22 M (neg: 19) in the second quarter and to negative SEK 44 M (neg: 42) in the six-month period.

"Other items" includes acquisition-related items attributable to Mekonomen AB's direct acquisitions. Current acquisition-related items pertain to amortisation of acquired intangible assets for the acquisitions of MECA and Sørensen og Balchen totalling an expense of SEK 19 M (expense: 19) for the second quarter and an expense of SEK 38 M (expense: 38) for the six-month period.

#### **CHANGES IN GROUP MANAGEMENT**

Mekonomen Group has recruited Åsa Källenius as new CFO with start 15 August 2017. Per Hedblom has left the position as CFO as of 14 June 2017. Karl Lindström has been appointed as interim CFO for Mekonomen Group for the period 15 June until 14 August 2017.

## EVENTS AFTER THE END OF THE PERIOD

No significant events occurred after the end of the reporting period.

## **ACCOUNTING POLICIES**

Mekonomen Group applies the International Financial Reporting Standards (IFRS) as adopted by the EU. This interim report was prepared in accordance with the Annual Accounts Act and IAS 34 Interim Financial Reporting. The same accounting policies and measurement methods were applied as in the most recent Annual Report. This interim report consists of pages 1-22 and should be read in its entirety.

New standards or interpretations that became effective on 1 January 2017 have not had any material effect on Mekonomen Group's financial statements for the interim period.

The Parent Company prepares its accounts in accordance with the Swedish Annual Accounts Act and RFR 2 and applies the same accounting policies and measurement methods as in the most recent Annual Report.

## FORTHCOMING FINANCIAL REPORTING DATES

Information	Period	Date
Interim report	January - September 2017	7 November 2017
Year-end report	January - December 2017	9 February 2018
Interim report	January - March 2018	9 May 2018
Interim report	January - June 2018	27 July 2018
Interim report	January - September 2018	8 November 2018
Year-end report	January - December 2018	14 February 2019

## **BOARD OF DIRECTORS' ASSURANCE**

The Board of Directors and CEO affirm that this interim report presents a true and fair view of the Parent Company's and the Group's operations, financial position and earnings and describes the significant risks and uncertainties facing the Parent Company and the companies included in the Group.

Stockholm, 28 July 2017 Mekonomen AB (publ), org.nr 556392-1971

John S. QuinnChrister ÅbergKenny BräckChairmanExecutive Vice ChairmanBoard member

Joseph M. HolstenMagnus HåkanssonMalin PerssonBoard memberBoard memberBoard member

Helena Skåntorp Pehr Oscarson
Board member President and CEO

This interim report has not been reviewed by the company's auditors.

For further information, please contact:

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This information is information that Mekonomen AB (publ) is obliged to make public pursuant to the EU Market Abuse Regulation and the Securities Markets Act.

The information was submitted for publication, through the agency of the contact person set out above, at 07:30 a.m CET on 28 July 2017.

The interim report will be published in Swedish and English. The Swedish version represents the original version and has been translated into English.

# CONSOLIDATED FINANCIAL REPORTS

CONDENSED CONSOLIDATED INCOME	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
STATEMENT, SEK M	2017	2016	2017	2016	Jul - Jun	2016
Net sales	1 552	1 537	3 034	2 928	5 892	5 786
Other operating revenue	31	37	68	69	150	151
Total revenue	1 584	1 573	3 102	2 997	6 042	5 937
Goods for resale	-707	-713	-1 395	-1 350	-2 731	-2 686
Other external costs	-314	-320	-626	-616	-1 238	-1 229
Personnel expenses	-345	-337	-693	-664	-1 395	-1 366
Operating profit before depreciation/ amortisation and impairment of tangible and intangible fixed assets (EBITDA)	218	203	388	366	678	656
Depreciation and impairment of tangible fixed assets	-15	-15	-30	-29	-63	-62
Operating profit before amortisation and impairment of intangible fixed assets (EBITA)	203	189	358	337	615	594
Amortisation and impairment of intangible fixed assets	-30	-28	-59	-55	-116	-113
ЕВІТ	174	161	299	282	499	481
Interest income	1	1	2	2	5	5
Interest expenses	-7	-7	-14	-15	-27	-28
Other financial items	-12	-3	-19	-8	-23	-12
Profit after financial items	156	152	269	262	453	446
Тах	-38	-40	-65	-67	-102	-105
PROFIT FOR THE PERIOD	118	112	204	194	352	342
Profit for the period attributable to:						
Parent Company's shareholders	116	108	199	190	344	335
Non-controlling interests	3	3	5	4	8	7
PROFIT FOR THE PERIOD	118	112	204	194	352	342
Earnings per share, before and after dilution, SEK						
Profit for the period	3,22	3,02	5,55	5,29	9,58	9,32

CONSOLIDATED STATEMENT OF	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
COMPREHENSIVE INCOME, SEK M	2017	2016	2017	2016	Jul - Jun	2016
Profit for the period	118	112	204	194	352	342
Other comprehensive income:						
Components that will not be reclassified to earnings for the year:						
- Actuarial gains and losses	-	-	-	-	-1	-1
Components that may later be reclassified to earnings for the year:						
- Exchange-rate differences from translation of foreign subsidiaries <sup>1)</sup>	-32	30	-41	56	8	105
- Cash-flow hedges <sup>2)</sup>	1	-1	1	-5	2	-4
Other comprehensive income/loss,						
net after tax	-31	29	-40	51	9	100
COMPREHENSIVE INCOME FOR THE PERIOD	87	141	164	246	360	442
Comprehensive income for the period attributable to:						
Parent Company's shareholders	85	138	160	241	353	434
Minority owners	2	3	5	5	8	8
COMPREHENSIVE INCOME FOR THE PERIOD	87	141	164	246	360	442

<sup>1)</sup> As of 30 June 2017, the accumulated translation reserve pertaining to Denmark was negative SEK 14 M. The translation reserve pertaining to Denmark will be reclassified in shareholders' equity via the income statement in the current amount at the time when the Danish company is liquidated, which is planned no later than 2018. For the quarter the exchange-rate differences from translation of Danish subsidiaries in other comprehensive income amounted to SEK 0 M (1) and SEK 0 M (2) for the six-month period and SEK 3 M for the full year 2016.

<sup>&</sup>lt;sup>2)</sup> Holding of financial interest-rate derivatives for hedging purposes, valued according to level 2 defined in IFRS 13.

CONDENSED CONSOLIDATED BALANCE SHEET	30 June	30 June	31 December
SEK M	2017	2016	2016
ASSETS <sup>1)</sup>			
Intangible fixed assets	2 725	2 756	2 757
Tangible fixed assets	186	177	181
Financial fixed assets	42	51	46
Deferred tax assets	77	55	77
Goods for resale	1 263	1 219	1 279
Current receivables	905	906	821
Cash and cash equivalents	268	317	291
TOTAL ASSETS	5 465	5 481	5 452
SHAREHOLDERS' EQUITY AND LIABILITIES <sup>1)</sup>			
Shareholders' equity	2 224	2 139	2 324
Long-term liabilities, interest-bearing	1 526	1 407	1 338
Deferred tax liabilities	149	148	163
Long-term liabilities, non-interest-bearing	35	25	24
Current liabilities, interest-bearing	369	608	404
Current liabilities, non-interest-bearing	1 162	1 154	1 199
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	5 465	5 481	5 452

<sup>1)</sup> The carrying amounts of financial assets and liabilities are measured at either fair value or a reasonable approximation of fair value.

CONDENSED CONSOLIDATED CHANGES IN	30 June	30 June	31 December
SHAREHOLDERS' EQUITY, SEK M	2017	2016	2016
Shareholders' equity at the beginning of the year	2 324	2 155	2 155
Comprehensive income for the period	164	246	442
Acquisition/divestment of non-controlling interests	-6	-3	-14
Dividend to shareholders	-258	-259	-259
SHAREHOLDERS' EQUITY AT THE END OF THE PERIOD	2 224	2 139	2 324
Of which, non-controlling interests	12	10	14

CONDENSED CONSOLIDATED CASH-FLOW	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
STATEMENT, SEK M	2017	2016	2017	2016	Jul - Jun	2016
Operating activities						
Cash flow from operating activities before changes in working capital, excluding tax paid	204	196	366	349	660	642
Tax paid	-74	-40	-153	-119	-187	-153
Cash flow from operating activities before changes in working capital	130	156	213	229	473	489
Cash flow from changes in working capital:						
Changes in inventory	-23	-2	-1	38	-78	-40
Changes in receivables	16	6	-62	-75	46	33
Changes in liabilities	12	68	21	66	16	61
Increase (-)/decrease (+) restricted working capital	5	72	-41	29	-16	54
Cash-flow from operating activities	134	228	172	258	457	544
Cash flow from investing activities	-31	-30	-84	-56	-122	-94
Cash flow from financing activities	-129	-120	-109	-182	-393	-466
CASH FLOW FOR THE PERIOD	-26	78	-22	19	-57	-16
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	296	238	291	295	317	295
Exchange-rate difference in cash and cash equivalents	-2	1	-1	3	9	12
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	268	317	268	317	268	291

## INFORMATION ABOUT FINANCIAL INSTRUMENTS RECOGNISED AT FAIR VALUE IN THE BALANCE SHEET

The financial instruments measured at fair value in the balance sheet are shown below. This was done by dividing the values into three levels, which is described in the 2016 Annual Report, Note 11. All of Mekonomen's financial instruments are included in Level 2.

The main methods and assumptions used to determine the fair value of the financial instruments shown in the table below are described in the 2016 Annual Report, Note 11. The financial instruments contained in the interim report are the same as those in the 2016 annual accounts.

CONSOLIDATED DERIVATIVE INSTRUMENTS MEASURED AT FAIR VALUE IN THE BALANCE SHEET, SEK M	30 June 2017	30 June 2016
FINANCIAL ASSETS		
Derivatives: Currency swaps	-	-
Interest-rate swaps	-	-
TOTAL	-	-
FINANCIAL LIABILITIES		
Derivatives: Currency swaps	-	-
Interest-rate swaps	6	9
TOTAL	6	9

GROUP'S FINANCIAL ASSETS AN	D LIABILITIES	BY MEASURE	EMENT CATEGO	RY, 30 June 2017			Total
	Derivative Loa		Other financial				
SEK M	instruments	receivable	liabilities	amount		assets & liabilities	summary
FINANCIAL ASSETS							
Financial fixed assets	-	40	-	40	40	2	42
Accounts receivable	-	593	=	593	593	=	593
Other current receivables	=	=	=	-	-	312	312
Cash and cash equivalents	-	268	-	268	268	-	268
TOTAL	-	901	-	901	901	314	1 215
FINANCIAL LIABILITIES							
Long-term liabilities, interest-bearing	6	-	1 521	1 526	1 526	=	1 526
Current liabilities, interest-bearing	-	-	369	369	369	-	369
Accounts payable	-	=	538	538	538	-	538
Other current liabilities	-	-	-	-	-	624	624
TOTAL	6	-	2 427	2 432	2 432	624	3 057

QUARTERLY DATA, SEGMENTS		2017			2016					2015		
QUARTERET DATA, DESIMENTO	Q2	Q1	FY	Q4	Q3	Q2	Q1	FY	Q4	Q3	Q2	Q1
NET SALES, SEK M 1)												
MECA	543	551	2 039	528	477	534	500	1 871	489	466	473	444
Mekonomen Sweden <sup>2)</sup>	498	434	1 891	470	456	503	462	1 925	493	468	515	449
Mekonomen Norway	228	217	836	210	209	223	194	814	191	195	224	204
Sørensen og Balchen	211	213	725	182	179	192	172	729	159	179	201	191
Other segments <sup>3)</sup>	71	67	295	76	71	85	63	285	83	66	77	60
GROUP	1 552	1 482	5 786	1 466	1 392	1 537	1 391	5 624	1 415	1 374	1 489	1 346
EBITA, SEK M												
MECA	90	76	217	16	53	85	62	258	52	54	80	71
Mekonomen Sweden <sup>2)</sup>	56	40	190	42	56	40	53	289	53	78	92	65
Mekonomen Norway	33	27	132	28	35	42	27	151	25	39	51	36
Sørensen og Balchen	39	28	117	29	29	36	24	117	26	30	35	25
Other segments 3)	-16	-17	-63	-11	-20	-15	-17	-87	-20	-5	-35	-28
GROUP	203	155	594	103	154	189	149	726	138	196	224	169
EBIT, SEK M												
MECA	87	73	205	13	50	82	60	245	49	51	77	68
Mekonomen Sweden <sup>2)</sup>	56	39	187	40	55	39	52	287	53	77	92	65
Mekonomen Norway	33	27	132	28	35	42	27	151	25	39	51	35
Sørensen og Balchen	39	28	117	29	29	36	24	116	26	30	35	25
Other segments 3)	-22	-22	-84	-16	-25	-19	-23	-106	-26	-9	-39	-32
Other items 4)	-19	-19	-77	-19	-19	-19	-19	-77	-19	-19	-19	-19
GROUP	174	126	481	74	125	161	121	616	109	168	197	142
INVESTMENTS, SEK M 5)												
MECA	6	6	16	6	3	4	3	17	5	2	2	8
Mekonomen Sweden <sup>2)</sup>	8	6	30	14	5	5	6	29	12	2	6	9
Mekonomen Norway	0	1	3	1	0	1	1	4	1	1	1	1
Sørensen og Balchen	1	1	5	2	1	1	1	3	1	0	1	1
Other segments 3)	13	12	57	21	11	18	8	50	14	14	14	8
GROUP	28	27	111	43	20	28	20	103	33	19	24	28
EBITA MARGIN, %												
MECA	17	14	10	3	11	16	12	14	11	12	17	16
Mekonomen Sweden <sup>2)</sup>	11	9	10	8	12	8	11	14	10	16	17	14
Mekonomen Norway	14	12	15	13	16	18	14	18	13	19	22	17
Sørensen og Balchen	18	13	16	16	16	18	14	16			17	13
GROUP	13	10	10	7	11	12	10	13	10	14	15	12
EBIT MARGIN, %												
MECA	16	13	10	2	10	15	12	13			16	
Mekonomen Sweden 2)	11	9	10	8	12	8	11	14	10		17	
Mekonomen Norway	14	12	15	13	16	18	14	18			22	
Sørensen og Balchen	18	13	16	16	16	18	13	16			17	13
GROUP	11	8	8	5	9	10	9	11	8	12	13	10

<sup>1)</sup> Net sales for each segment are from external customers.

<sup>&</sup>lt;sup>2)</sup> From 1 January 2017 Marinshopen is included in Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated. Marinshopen's net sales amounted to SEK 12 M for the second quarter 2016 and EBIT was SEK 1 M, for the full year 2016 net sales amounted to SEK 29 M and EBIT amounted to SEK -1 M.

<sup>3) &</sup>quot;Other segments" includes Mekonomen's wholesale and store operations in Finland, Mekonomen's store operations in Iceland, Meko Service Nordic with the BilLivet and Speedy workshop operations, the services Mekonomen car share and Mekonomen car leasing, our joint venture in Poland (InterMeko Europa), Lasingoo Norway and Group-wide functions that also include Mekonomen AB (publ). From 1 January 2017 Marinshopen is included in the Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated. The affiliated company Automotive Web Solutions AB was divested during the second quarter 2017.

<sup>4) &</sup>quot;Other items" include acquisition-related items attributable to Mekonomen AB's direct acquisitions. Current acquisition-related items pertain to amortisation of acquired intangible assets related to the acquisitions of MECA and Sørensen og Balchen.

<sup>&</sup>lt;sup>5)</sup> Investments do not include company and business combinations.

QUARTERLY DATA, SEK M		2017			2016					2015 <sup>1)</sup>		
	Q2	Q1	FY	Q4	Q3	Q2	Q1	FY	Q4	Q3	Q2	Q1
Revenue	1 584	1 518	5 937	1 508	1 432	1 573	1 424	5 761	1 447	1 405	1 527	1 382
EBITDA	218	170	656	121	168	203	163	784	151	210	239	184
EBITA	203	155	594	103	154	189	149	726	138	196	224	169
EBIT	174	126	481	74	125	161	121	616	109	168	197	142
Net financial items	-18	-13	-35	-2	-13	-9	-11	-22	0	-15	-9	2
Profit after net financial items	156	113	446	72	112	152	110	594	109	154	188	144
Tax	-38	-27	-105	-6	-31	-40	-27	-164	-32	-42	-50	-39
Profit for the period	118	86	342	66	82	112	83	430	76	111	138	105
EBITDA margin, %	14	11	11	8	12	13	11	14	10	15	16	13
EBITA margin, %	13	10	10	7	11	12	10	13	10	14	15	12
EBIT margin, %	11	8	8	5	9	10	9	11	8	12	13	10
Earnings per share, SEK	3,22	2,33	9,32	1,83	2,20	3,02	2,28	11,77	2,17	3,01	3,72	2,87
Shareholders equity per share, SEK	61,6	66,3	64,4	64,4	63,0	59,3	62,5	59,7	59,7	58,4	56,9	61,0
Cash flow per share, SEK	3,7	1,0	15,1	5,8	2,2	6,4	0,8	12,2	5,4	4,3	3,8	-1,3
Return on equity, % <sup>2)</sup>	15,2	14,9	15,1	15,1	15,9	17,6	18,7	20,0	20,0	20,9	21,9	21,3
Share price, end of period	167,0	176,5	171,5	171,5	167,0	182,0	201,0	173,0	173,0	194,0	202,5	227,5

<sup>&</sup>lt;sup>1)</sup> Result figures presented for year 2015, pertain to continuing operations, except earnings per share.

<sup>&</sup>lt;sup>2)</sup> The key figures for return on shareholders' equity are calculated on a rolling 12-month basis for each quarter.

KEY FIGURES	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
	2017	2016	2017	2016		2016
Return on shareholders' equity, %1)	-	-	15,2	17,6	15,2	15,1
Return on total capital, %1)	-	-	8,8	10,3	8,8	8,7
Return on capital employed, %1)	-	-	11,7	13,4	11,7	11,6
Equity/assets ratio, %	40,7	39,0	40,7	39,0	40,7	42,6
Net debt, SEK M	1 615	1 684	1 615	1 684	1 615	1 437
Net debt/EBITDA, number of times <sup>1)</sup>	-	-	2,38	2,32	2,38	2,19
Gross margin, %	54,5	53,6	54,0	53,9	53,7	53,6
EBITDA margin, %	13,8	12,9	12,5	12,2	11,2	11,0
EBITA margin, %	12,8	12,0	11,5	11,3	10,2	10,0
EBIT margin, %	11,0	10,2	9,7	9,4	8,3	8,1
Earnings per share, SEK	3,22	3,02	5,55	5,29	9,58	9,32
Shareholders' equity per share, SEK	-	-	61,6	59,3	61,6	64,4
Cash flow per share, SEK	3,7	6,4	4,8	7,2	12,7	15,1
Number of shares at the end of the period	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487
Average number of shares during the period	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487

<sup>1)</sup> The key figures for return on equity/total capital/capital employed and net debt/EBITDA are calculated on rolling 12 months for the period January - June.

NUMBER OF STORES AND	ME	CA	Mekor Swed		Mekor Nor	nomen way		sen og :hen	Otl segm	her ents <sup>1)</sup>	Gro	oup
WORKSHOPS	30 J	lune	30 J	lune	30 J	lune	30 J	lune	30 J	June	30 J	une
	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016	2017	2016
Number of stores												
Proprietary stores	76	75	113	114	34	32	38	36	4	5	265	262
Partner stores	10	10	20	20	11	13	35	35	3	3	79	81
Total	86	85	133	134	45	45	73	71	7	8	344	343
Number of workshops												
Mekonomen Service Centres		95	421	438	329	351	-	-	43	42	793	926
MekoPartner		32	133	124	95	94	-	-	-	-	228	250
Speedy			-	-	-	-	-	-	33	20	33	20
BilXtra			-	-	-	-	261	252	-	-	261	252
MECA Car Service	703	689	-	-	-	-	-	-	-	-	703	689
Total	703	816	554	562	424	445	261	252	76	62	2 018	2 137

<sup>1)</sup> From 1 January 2017 Marinshopen is included in Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated due to insignificance.

AVERAGE NUMBER OF EMPLOYEES		
	2017	2016
MECA	731	728
Mekonomen Sweden <sup>1)</sup>	697	745
Mekonomen Norway	275	256
Sørensen og Balchen	253	259
Other segments <sup>1)</sup>	296	327
Total	2 252	2 314

<sup>1) &</sup>quot;Other segment" includes Mekonomen's wholesale and store operations in Finland, Mekonomen's store operations in Iceland, Meko Service Nordic with the BilLivet and Speedy workshop operations, the services Mekonomen car share and Mekonomen car leasing, Lasingoo Norway and Group-wide functions that also include Mekonomen AB (publ). The Parent Company's operations mainly comprise Group Management and finance management. From 1 January 2017 Marinshopen is included in the Mekonomen Sweden segment instead of "Other segments", comparative figures are not recalculated due to in significance.

# FINANCIAL REPORTS, PARENT COMPANY

CONDENSED INCOME STATEMENT FOR	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year	
THE PARENT COMPANY, SEK M	2017	2016	2017	2016	Jul - Jun	2016	
Operating revenue	22	23	45	43	86	84	
Operating expenses	-32	-29	-58	-56	-123	-122	
EBIT	-10	-6	-13	-14	-37	-38	
Net financial items 1)	-8	-5	301	38	263	0	
Profit/loss after financial items	-18	-10	288	25	226	-38	
Appropriations	-	1	•	-	156	156	
Tax	4	2	5	4	1	0	
PROFIT FOR THE PERIOD	-14	-8	293	29	383	118	

<sup>1)</sup> Net financial items include dividends on participations in subsidiaries totalling SEK 315 M (47) for the six-month period and SEK 47 M for the full-year 2016, and an impairment loss on participations in subsidiaries of SEK -28 M for the full year 2016.

STATEMENT OF COMPREHENSIVE INCOME	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
FOR THE PARENT COMPANY, SEK M	2017	2016	2017	2016		2016
Profit for the period	-14	-8	293	29	383	118
COMPREHENSIVE INCOME FOR THE						
PERIOD	-14	-8	293	29	383	118

CONDENSED BALANCE SHEET FOR THE PARENT COMPANY,	30 June	30 June	31 December
SEK M	2017	2016	2016
ASSETS			
Fixed assets	3 191	3 151	3 190
Current receivables in Group companies	1 365	1 445	1 242
Other current receivables	125	68	77
Cash and cash equivalents	144	113	163
TOTAL ASSETS	4 825	4 777	4 673
SHAREHOLDERS' EQUITY AND LIABILITIES			
Shareholders' equity	2 684	2 553	2 642
Untaxed reserves	210	175	210
Provisions	2	2	2
Long-term liabilities	1 514	1 392	1 324
Current liabilities in Group companies	5	0	69
Other current liabilities	411	654	426
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	4 825	4 777	4 673

SUMMARY OF CHANGES IN EQUITY FOR THE	30 June	30 June	31 December
PARENT COMPANY, SEK M	2017	2016	2016
Shareholders' equity at the beginning of the year	2 642	2 775	2 775
Comprehensive income for the period	293	29	118
Dividend to shareholders	-251	-251	-251
SHAREHOLDERS' EQUITY AT THE END OF THE PERIOD	2 684	2 553	2 642

## ALTERNATIVE PERFORMANCE MEASURES

From the January-June 2016 interim report, Mekonomen applies the Guidelines on Alternative Performance Measures issued by the ESMA\*. Alternative performance measures are financial measures of historical or future financial performance, financial position, or cash flows that are not defined or specified in IFRS. Mekonomen believes that these measures provide valuable supplementary information to company management, investors and other stakeholders in evaluating the company's performance. These alternative performance measures are not always comparable with the measure used by other companies since not all companies calculate these measures in the same way. Accordingly, the measures are to be viewed as a supplement to the measures defined according to IFRS. For definitions of key figures, refer to page 21. For relevant reconciliation of the alternative performance measures that cannot be directly read in or derived from the financial statements, refer to the tables below. For historical reconciliations of alternative performances measures, see also complement to the 2016 annual report on our website http://www.mekonomen.com/en/alternative-performance-measures/.

\*The European Securities and Markets Authority.

## RECONCILIATION OF ALTERNATIVE PERFORMANCE MEASURES

RETURN ON SHAREHOLDERS' EQUITY	Jan - Jun <sup>1)</sup>	Jan - Jun <sup>1)</sup>	12 months	Full-year
SEK M	2017	2016	Jul - Jun	2016
Profit for the period (rolling 12 months)	352	382	352	342
- Minus non-controlling interests' share of profit for the period (rolling 12 months)	-8	-7	-8	-7
Profit for the period excluding non-controlling interests' share				
(rolling 12 months)	344	375	344	335
- Divided by SHAREHOLDERS' EQUITY ATTRIBUTABLE TO PARENT				
COMPANY'S SHAREHOLDERS, average over the past five quarters 2)	2 259	2 132	2 259	2 218
RETURN ON SHAREHOLDERS' EQUITY, %	15,2	17,6	15,2	15,1

<sup>2)</sup> SHAREHOLDERS' EQUITY ATTRIBUTABLE TO PARENT	2017			2016			2015			
PARENT COMPANY'S SHAREHOLDERS, SEK M	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Shareholders' equity	2 224	2 396	2 324	2 276	2 139	2 257	2 155	2 111	2 053	2 204
- Minus Non-controlling interests' share of shareholders' equity	-12	-15	-14	-13	-10	-13	-12	-13	-10	-14
SHAREHOLDERS' EQUITY ATTRIBUTABLE										
TO PARENT COMPANY'S SHAREHOLDERS	2 212	2 381	2 311	2 263	2 129	2 244	2 143	2 098	2 043	2 190
SHAREHOLDERS' EQUITY ATTRIBUTABLE										
TO PARENT COMPANY'S SHAREHOLDERS,										
average over the past five quarters	2 259	2 266	2 218	2 175	2 132	2 144	2 108	2 146	2 164	2 219

RETURN ON TOTAL CAPITAL		Jan - Jun <sup>1)</sup>	12 months	Full-year
SEK M	2017	2016	Jul - Jun	2016
Profit after financial items (rolling 12 months)	453	524	453	446
- Plus Interest expenses (rolling 12 months)	27	-31	27	28
Profit after financial items plus interest expenses (rolling 12 months)	481	555	481	475
- Divided by TOTAL ASSETS, average over the past five quarters 3)	5 479	5 410	5 479	5 430
RETURN ON TOTAL CAPITAL, %	8,8	10,3	8,8	8,7

3) TOTAL ASSETS		2017		2016			2015			
SEK M	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Total assets	5 465	5 528	5 452	5 466	5 481	5 387	5 361	5 426	5 392	5 627
TOTAL ASSETS, average over the past five quarters	5 479	5 463	5 430	5 424	5 410	5 439	5 438	5 492	5 523	5 571

RETURN ON CAPITAL EMPLOYED	Jan - Jun <sup>1)</sup>	Jan - Jun <sup>1)</sup>	12 months	Full-year
SEK M	2017	2016	Jul - Jun	2016
Profit after financial items (rolling 12 months)	453	524	453	446
- Plus Interest expenses (rolling 12 months)	27	-31	27	28
Profit after financial items plus interest expenses (rolling 12 months)	481	555	481	475
- Divided by CAPITAL EMPLOYED, average over the past five quarters 4)	4 119	4 136	4 119	4 107
RETURN ON CAPITAL EMPLOYED, %	11,7	13,4	11,7	11,6

<sup>1)</sup> The key figures for return on equity/total capital/capital employed are calculated on rolling 12 months for the period January - June.

<sup>4)</sup> CAPITAL EMPLOYED	2017		2016			2015				
SEK M	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Total assets	5 465	5 528	5 452	5 466	5 481	5 387	5 361	5 426	5 392	5 627
- Minus Deferred tax liabilities	-149	-155	-163	-142	-148	-158	-169	-149	-156	-160
- Minus Long-term liabilities, non-interest-bearing	-35	-32	-24	-25	-25	-9	-8	-4	-3	-3
- Minus Current liabilities, non-interest-bearing	-1 162	-1 178	-1 199	-1 205	-1 154	-1 087	-1 099	-1 131	-1 068	-1 167
CAPITAL EMPLOYED	4 119	4 162	4 066	4 094	4 155	4 133	4 086	4 143	4 165	4 297
CAPITAL EMPLOYED										
average over the past five quarters	4 119	4 122	4 107	4 122	4 136	4 165	4 134	4 180	4 216	4 256

GROSS MARGIN	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
SEK M	2017	2016	2017	2016	Jul - Jun	2016
Net sales	1 552	1 537	3 034	2 928	5 892	5 786
- Minus Goods for resale	-707	-713	-1 395	-1 350	-2 731	-2 686
Total	846	824	1 640	1 578	3 161	3 100
- Divided by Net sales	1 552	1 537	3 034	2 928	5 892	5 786
GROSS MARGIN. %	54,5	53,6	54,0	53,9	53,7	53,6

EARNINGS PER SHARE	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
SEK M	2017	2016	2017	2016	Jul - Jun	2016
Profit for the period	118	112	204	194	352	342
- Minus Non-controlling interests' share	-3	-3	-5	-4	-8	-7
Profit for the period attributable to						
Parent Company's shareholders	116	108	199	190	344	335
- Divided by Average number of shares 5)	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487
EARNINGS PER SHARE, SEK	3,22	3,02	5,55	5,29	9,58	9,32

SHAREHOLDERS' EQUITY PER SHARE	Jan - Jun	Jan - Jun	12 months	Full-year
SEK M	2017	2016	Jul - Jun	2016
Shareholders' equity	2 224	2 139	2 224	2 324
- Minus Non-controlling interests' share	-12	-10	-12	-14
SHAREHOLDERS' EQUITY ATTRIBUTABLE TO PARENT COMPANY'S				
SHAREHOLDERS	2 212	2 129	2 212	2 311
- Divided by Average number of shares at the end of period <sup>5)</sup>	35 901 487	35 901 487	35 901 487	35 901 487
SHAREHOLDERS' EQUITY PER SHARE, SEK	61,6	59,3	61,6	64,4

CASH FLOW PER SHARE	Apr - Jun	Apr - Jun		Jan - Jun	12 months	Full-year
SEK M	2017	2016	2017	2016	Jul - Jun	2016
Cash flow from operating activities	134	228	172	258	457	544
- Divided by Average number of shares 5)	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487
CASH FLOW PER SHARE, SEK	3,7	6,4	4,8	7,2	12,7	15,1

<sup>5)</sup> AVERAGE NUMBER OF SHARES	Apr - Jun	Apr - Jun	Jan - Jun	Jan - Jun	12 months	Full-year
	2017	2016	2017	2016	Jul - Jun	2016
Number of shares at the end of the period	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487
- Multiplied by number of days that the Number of shares at the end of the period remained						
unchanged during the period	91	91	181	182	365	366
Number of shares at a different time during the period	0	0	0	0	0	0
- Multiplied by number of days that the Number of shares at a different time has existed		0	0	0	0	0
during the period	0	U	0	0	Ü	U
- Total divided by number of days during the period	91	91	181	182	365	366
AVERAGE NUMBER OF SHARES	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487	35 901 487

NET DEBT	30 June	30 June	31 December
SEK M	2017	2016	2016
Long-term liabilities, interest-bearing	1 526	1 407	1 338
- Minus interest-bearing long-term liabilities and provisions for pensions, leasing, derivatives and similar obligations	-10	-13	-11
Current liabilities, interest-bearing	369	608	404
- Minus interest-bearing current liabilities and provisions for pensions, leasing, derivatives and similar obligations	-2	-2	-2
- Minus Cash and cash equivalents	-268	-317	-291
NET DEBT	1 615	1 684	1 437

#### FINANCIAL DEFINITIONS

Return on shareholders'

equitv

Profit for the period, excluding non-controlling interests, as a percentage of average shareholders' equity attributable to Parent Company's shareholders. Average shareholders' equity attributable to Parent Company's shareholders is calculated as shareholders' equity attributable to Parent Company's shareholders at the end of the period plus the shareholders' equity for the four immediately preceding quarters attributable to the Parent Company's shareholders at the end of the period divided by five.

Return on capital employed Profit after net financial items plus interest expenses as a percentage of average capital employed. Average capital employed is calculated as capital employed at the end of the period plus the capital employed

for the four immediately preceding quarters divided by five.

Return on total capital

Profit after net financial items plus interest expenses as a percentage of average total assets. Average total assets is calculated as total assets at the end of the period plus the total assets for the four immediately preceding quarters at

the end of the period divided by five.

Gross margin Net sales less costs for goods for resale, as a percentage of net sales.

Gross profit Revenue less costs for goods for resale.

EBIT margin EBIT after depreciation/amortisation as a percentage of total revenue.

EBITA EBIT after depreciation according to plan but before amortisation and impairment of intangible fixed assets.

EBITA margin EBITA as a percentage of total revenue.

EBITDA EBIT before depreciation/amortisation and impairment of tangible and intangible fixed assets.

EBITDA margin EBITDA as a percentage of total revenue.

Shareholders' equity per

share

Shareholders' equity excluding non-controlling interests, in relation to the number of shares at the end of the period.

Cash flow per share

Cash flow from operating activities in relation to the average number of shares. Average number of shares is calculated as the average number of shares at the end of the period multiplied by the number of days that this number existed during the period plus any other number of shares during the period multiplied by the number of days that this

or these numbers existed during the period, with the total divided by number of days during the period.

Cash and cash equivalents

Cash and cash equivalents comprise cash funds held at financial institutions and current liquid investments with a term from the date of acquisition of less than three months, which are exposed to only an insignificant risk of

fluctuations in value. Cash and cash equivalents are recognised at nominal amounts.

Net debt Current and long-term interest-bearing liabilities for borrowing, meaning excluding pensions, leasing, derivatives

and similar obligations, less cash and cash equivalents.

Earnings per share Profit for the period excluding non-controlling interests, in relation to the average number of shares. Average number of

shares is calculated as the average number of shares at the end of the period multiplied by the number of days that this number existed during the period plus any other number of shares during the period multiplied by the number of days that this or these numbers existed during the period, with the total divided by number of days during the period.

Equity/assets ratio Shareholders' equity including non-controlling interest as a percentage of total assets.

Capital employed Total assets less non-interest-bearing liabilities and provisions including deferred tax liabilities.

**COMPANY-SPECIFIC TERMINOLOGY AND DEFINITIONS** 

Affiliated workshops Workshops that are not proprietary, but conduct business under the Group's brands/workshop concepts

(Mekonomen Service Centre, MekoPartner, MECA Car Service, BilXtra and Speedy).

B2B Sales of goods and services between companies (business-to-business).

B2C Sales of goods and services between companies and consumers (business-to-consumer).

DAB products Accessories adapted to digital radio broadcasting in cars. DAB is a shortening of Digital Audio Broadcasting.

Stores with operations in subsidiaries, directly or indirectly majority owned, by Mekonomen AB. Proprietary stores Proprietary workshops Workshops with operations in subsidiaries, directly or indirectly majority owned, by Mekonomen AB.

OBP Own brand products, such as Mekonomen Group's own brand products ProMeister and Carwise.

Fleet operations Mekonomen Group's offering to business customers comprising service and repairs of cars, sales of spare parts,

accessories and tyre storage.

Sales in comparable

units

Sales in comparable units comprise external sales, in local currency, in majority-owned stores, wholesale sales to

partner stores, external sales in majority-owned workshops and Internet sales.

Sales to customer group Affiliated workshops

Sales to affiliated workshops and sales to proprietary workshops.

Sales to customer group

Consumer

Cash sales from proprietary stores to other customer groups than Affiliated workshops and Other B2B customers,

and the Group's e-commerce sales to consumer.

Sales to customer group

Partner stores

Sales to partner stores.

Sales to customer group Other B2B customers

Sales to company customers that are not affiliated to any of Mekonomen Group's concepts, including sales in

the Fleet operations.

Comparable units Stores, majority-owned workshops and Internet sales that have been in operation for the past 12-month period and

throughout the entire preceding comparative period.

Concept workshops Affiliated workshops.

Lasingoo The car portal that Mekonomen Group owns together with industry players that simplifies the workshop selection and

booking processes for car owners.

ProMeister Mekonomen Group's proprietary brand for high-quality spare parts with five-year guarantees.

Spare parts to cars Parts that are necessary for a car to function.

Partner stores Stores that are not proprietary, but conduct business under the Group's brands/store concepts.

Accessories to cars Products that are not necessary for a car to function, but enhance the experience or extend use of the car, for

example, car-care products, roof boxes, car seats for children, etc.

Underlying net sales Sales adjusted for the number of comparable working days and currency effects.

Currency effects in the

Currency translation effects

balance sheet

Impact of currency with respect to realised and unrealised revaluation of foreign current non-interest-bearing

receivables and liabilities.

Currency transaction effects Impact of currency with respect to internal sales from Mekonomen Grossist AB, as well as from MECA Car Parts AB to each country

Other operating revenue Mainly comprises rental income, marketing subsidies and exchange-rate gains in Mekonomen Group.

Impact of currency from translation of earnings from foreign subsidiaries to SEK.

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